# Draft Statement of Revenue Policy 2023/24



## PURPOSE

This policy provides information regarding the levying of Council's rates, its fees and charges and other major income sources.

## SCOPE

This Policy applies to AlburyCity's rates and fees and charges.

## REFERENCES

Local Government Act 1993

## CONTENT

A. Ordinary Rates and Special Rates Summary

Total revenue raised from the levying of land rates continues to be capped by the State Government with the Independent Pricing & Regulatory Tribunal (IPART) having developed a Local Government Cost Index (LGCI), and population growth factor for use in setting the maximum allowable increase in general income for councils across NSW.

IPART set AlburyCity's rate peg for the 2023/24 financial year resulting in an overall rate revenue increase of 3.7% for 2023/24.

Section 494 of the *Local Government Act* 1993 (Act) requires Council to make and levy ordinary rates on all rateable land in its area for the year 2023/24.

In accordance with Section 493 and 514 of the Act, all parcels of rateable land within Council's boundaries have been declared to be within one of the following categories. The determination of the category/subcategory for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 518, 518A, 519 and 529 of the Act.

The applicable categories are as follows:

- Farmland
- Residential
- Business

The applicable subcategories are as follows:

- Residential Village
- Residential Transition
- Rural Residential
- Business Village
- Business Transition

As a result, AlburyCity's Rating Structure Review Discussion Paper, which was publicly exhibited for a period of 28 days and adopted at the 12 December Council Meeting, a change to the 2023/24 rating structure has been proposed. The adopted changes incorporate the transition of some village subcategorised properties to the residential or business category as well as a reduction of the rate applied to Farmland from 60% to 40% of the residential ad valorem rate.

To support the transition of village properties, which now form part of the urban area, a separate rating subcategory will be created for these properties temporarily. The rate in the dollar will be adjusted until they align with standard rate in the dollar, this will occur over a period of four years, reducing the annual impact on affected assessments. All relevant assessments have been notified of this proposal and will be formerly advised in due course.

Council declares in accordance with Section 495 of the Act of making and levying of special rates for the following:

- Central Business District Parking (Albury CBD Parking)
- Albury CBD Promotional Levy Zone A
- Albury CBD Promotional Levy Zone B
- Albury CBD Promotional Levy Zone C

Special rates revenues are derived solely from ad valorem content and are proposed to be increased by the annual rate peg.

The Albury CBD Parking special rate is not applicable to all land but is concentrated on business categorised properties in a specific area of the Albury Central Business District (Albury CBD) and can be referred to by viewing the plans available. This special rate raises revenues that are applied to maintain existing car parking areas in Central Albury.

Further to the development of the AlburyCity CBD Parking Strategy, Council at its meeting on 14 December 2020 resolved to endorse the option of transitioning from the Albury CBD Parking Special Rate to Ordinary Rates over a period of four years commencing 2021/22. The 2023/24 financial year will see the third year of the gradual re-distribution across to Ordinary rates. This method will create a more equitable and consistent approach to maintain car parking across AlburyCity.

The Promotional Levy Zone's special rate is not applicable to all land but is concentrated on business categorised properties in a specific area of the Albury CBD and can be referred to by

viewing the plans available. This special rate raises revenues that are collected and forwarded to Albury Business Connect (formerly referred to as Albury Northside Chamber of Commerce) and applied to various programs to promote the Albury CBD.

Plans showing the areas that Ordinary Rates and Special Rates apply are attached and are also available for review on AlburyCity's website.

Section 497(b) of the Act provides the method of structure for Council's rates. The Council in its ordinary rate has a base amount to which an ad valorem amount is added, the base amount is in accordance with Sections 499 and 500 of the Act.

Table 1 depicts the Ordinary Rate base amounts as will apply for 2023/24.

Тä	Table 1					
	Catego	ory	Base amount			
	$\succ$	Subcategory	2023/24			
	Reside	ntial	\$304			
	$\checkmark$	Residential Village	\$304			
	$\triangleright$	Residential Transition	\$304			
	$\checkmark$	Rural Residential	\$304			
	Farmla	nd	\$304			
	Business		\$798			
	$\checkmark$	Business Village	\$436			
ĺ	$\triangleright$	Business Transition	\$527			

The balance of rates collected is the ad valorem component and is determined by "land value" which is independently determined by the NSW Valuer General.

The Ordinary Rates proposed by the Council for 2023/24 contain a 3.7% increase in yield and a notional income carry forward adjustment of \$87,706.

The valuation of land is a key component in the calculation of rate revenue to be collected by Council from landowners within AlburyCity. The 1 July 2022 unimproved land values will be used by AlburyCity to set the rates for the 2023/24 financial year.

2023/24 Rate Revenue	Ad Valorem	Base	Yield from	Total Estimated
	¢ in \$	Amount of	Base	Yield
		Rate	Amount	
Ordinary Rates				
Residential	0.00540240	\$304	21%	\$33,576,350
Residential Village	0.00459204	\$304	12%	\$854,628
Residential Transition	0.00480814	\$304	20%	\$703,987
Rural Residential	0.00378168	\$304	11%	\$1,155,837
Farmland	0.00216096	\$304	9%	\$628,567
Business	0.01019659	\$798	11%	\$12,958,546
Business Village	0.00509830	\$436	36%	\$77,199
Business Transition	0.00642385	\$527	12%	\$4,446
Total ordinary rates				\$49,959,559

Table 2 illustrates the proposed ordinary and special rates for the 2023/24 financial year.

Effective Date:	Version
1 July 2023	1

Albury Parking	0.00099793	\$147,466
CBD Promotional-Zone A	0.00101522	\$59,185
CBD Promotional-Zone B	0.00055073	\$76,484
CBD Promotional-Zone C	0.00041181	\$40,509
Total special rates		\$323,644
Total ordinary and special rates revenue		\$50,283,203

AlburyCity has applied the following method when making the ad valorem for 2023/24 which incorporated the required adjustments for specific transitioning Village properties and reduction to the Farmland % category rule:

- Residential Village sub-category is 85% of Residential category ad valorem ¢ in \$.
- Residential Transition sub-category is 89% of Residential category ad valorem ¢ in \$.
- Rural Residential sub-category is 70% of Residential category ad valorem ¢ in \$.
- Farmland category is 40% of Residential category ad valorem ¢ in \$.
- Business Village sub-category is 50% of Business category ad valorem ¢ in \$.
- Business Transition sub-category is 63% of Business category ad valorem ¢ in \$.

AlburyCity has ensured base amount revenues are following Section 500 of the Act and do not produce more than 50 per cent of the total amount payable by the levying of the rate.

Table 3 below reflects the average change in total rates. As can be seen, the average change in total ordinary rates is an increase of 4.0%, whilst the special rates average has decreased by 28.8%. Main factor driving this change is the transitioning the CBD Parking special rate into Ordinary rates over a four-year period.

The budgeted average assessment for ordinary and special rates per category is shown in Table 3. As can be seen, the total revenue increase reflects the prescribed AlburyCity rate peg.

able 3			Catagony	
2023/24 Average			Category Revenue	Average
Rate Assessment	Assessments	Rate Revenue	Change	Assessment
Residential	22,690	\$33,576,350	4.6%	\$1,481
Residential Transition	464	\$703,987	-0.5%	\$1,517
Residential Village	349	\$854,628	6.5%	\$2,449
Rural Residential	450	\$1,103,479	4.7%	\$2,569
Farmland	178	\$628,567	- 25.9%	\$3,531
Business	1783	\$12,958,546	4.6%	\$7,268
Business Transition	1	\$4,446	40.4%	
Business Village	64	\$77,199	- 5.6%	\$1,206
Total ordinary rates	25,965	\$49,959,559	4.0%	
Special Rates				
Albury Parking	444	\$147,466	- 48.1%	\$332
CBD Promotional-Zone A	42	\$59,185	3.7%	\$1,409
CBD Promotional-Zone B	238	\$76,484	3.7%	\$321
CBD Promotional-Zone C	164	\$40,509	3.7%	\$247

Table 3

Total special rates	\$323,644	- 28.8%	
Total rate revenue	\$50,285,203	3.7%	

#### B. Council Annual and User Charges

### 1. Domestic Waste and Non-Domestic Waste Management Services

AlburyCity intends to make the following charges for levying in 2023/24 to meet the reasonable costs associated with the collection, disposal, and recycling in accordance with Sections 496, 501 and 504 of the Act. AlburyCity will levy annual charges per annum for the following services:

- Domestic Waste Management
- Non-Residential Waste Management

These service charges apply to residential and non-residential properties.

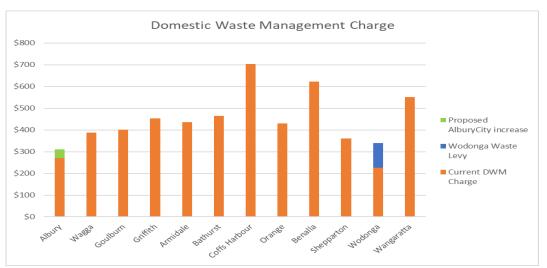
The Domestic Waste Collection budgeted charges for 2023/24 financial year is shown in Table 4.

Table 4		
Domestic Waste Management	Standard Service	Estimated Yield
(Section 496)	Charge	
Default Service Option	\$310	\$6,995,460
Large Recycling Option	\$332	\$56,108
Large Refuse Service Option	\$372	\$709,032
Small Service Option	\$275	\$134,475
Weekly Refuse Option	\$378	\$12,852
Full Size Service Option	\$422	\$6,330
Vacant Land	\$28.50	\$31,664
Total		\$7,945,921
Non-Residential Waste Management	Standard Service	Estimated Yield
(Section 501)	Charge	
Default Service Option	\$310	\$207,390
Large Recycling Option	\$332	\$1,328
Large Refuse Service Option	\$372	\$17,484
Small Service Option	\$275	\$48,675
Total		\$274,877

Domestic Waste Management Fees are proposed to increase by approximately 15% for 2023/24 with the default charge 'Domestic Collection Charge Default Service Option' increasing by 14.8% from \$270 to \$310 per annum, which equates to \$0.77 per week. The charges for domestic waste services remained static for a six-year period up until the 2022/23 budget, where the charge was raised by \$20 (8%). The proposed increase for 2023/24 is required to catch up on higher than anticipated inflation, as well as higher organics processing volumes.

The Domestic Waste Management Charge is a charge apportioned to every household, and in some cases small businesses, which are serviced by AlburyCity's kerbside collection contractor. Charges are apportioned to cover the costs for refuse, recycling, and organics services and voucher program. The charges reflect the change in contract collection and processing costs and have been apportioned to the various services offered.

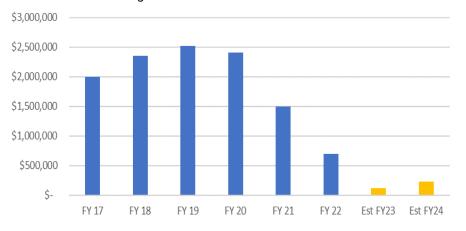
The following graph depicts the Domestic Waste Management Charge for a number of like and/or surrounding councils for the 2022/23 year.



Domestic Waste Collection Charge - Council Comparison – 2022/23 Charge

Note: Wodonga City Council has a 'garbage and recycling charge' and a 'waste management levy'.

The domestic waste management restricted cash reserve has supported the domestic waste charge over recent years by funding cost increases. As shown in the graph below the reserve has been decreasing over recent years. The main contributing factor to the decrease during 2020/21 was due to the \$40 rebate provided to ratepayers as part of AlburyCity's initial response to the COVID pandemic. Since 2020/21 additional collection and processing cost increases have been absorbed. As the reserve has decreased so has AlburyCity's ability to continue to absorb cost increases.



Domestic Waste Management Restricted Cash Reserve

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Effective Date: 1 July 2023

: Version 1

#### 2. Water Charges

AlburyCity intends to make the following water charges for levying in 2023/24 in accordance with Sections 501, 502 and 552 of the Act, as well as reflecting the requirements of the Council of Australian Governments through the NSW Water, Supply Sewerage and Trade Waste Pricing Guidelines.

Water meter reads are scheduled for October, February and June with billing generally undertaken in the subsequent month. Annual charges will be levied in three equal instalments.

Revenue for residential and non-residential access and usage is included in Table 5. Table 5

Water Access Charges (Section 501)	Annual Access Charge	Estimated Yield
Not connected to system	\$142.00	\$102,950
Service Size: 20mm-connected to system	\$142.00	\$3,396,640
Service Size: 25mm-connected to system	\$222.00	\$110,556
Service Size: 32mm-connected to system	\$364.00	\$50,596
Service Size: 40mm-connected to system	\$568.00	\$86,904
Service Size: 50mm-connected to system	\$888.00	\$166,944
Service Size: 65mm-connected to system	\$1,500.00	\$7,500
Service Size: 80mm-connected to system	\$2,275.00	\$113,750
Service Size: 100mm-connected to system	\$3,550.00	\$173,950
Service Size: 150mm-connected to system	\$7,990.00	\$47,940
Total		\$4,257,730
		-
Water Consumption Charges (Section 502)	Per kilolitre	Estimated Yield
Residential Usage First 225kL	\$1.44	\$7,963,200
Residential Usage 226kL to 19,999kL	\$2.40	\$1,128,000
Residential Usage 20,000kL plus	\$1.95	Nil
Non-Residential Usage	\$1.95	\$3,900,000
Greater Hume Shire Council LWU Supply Scheme Usage Charge	\$1.75	\$787,500
Total		\$13,778,700

The above table figures are based on forward projections for water usage, as well as forecast operational and capital expenditure. Therefore, changes in water usage will have an impact on these projections.

One of the requirements of the NSW Best Practice Management of Water Supply and Sewerage Guidelines is that water usage revenue is to make up 75% of the total water revenue, the 2023/24 water usage revenue budget is 76%. This weighting towards consumption pricing increases the variability of water income resulting from changes in consumption.

AlburyCity's Schedule of Fees and Charges 2023/24 (including those for Water) is an appendix to this document and should be read in conjunction with this policy. This is a comprehensive list of all fees and charges and details the relevant sections of the Act that authorises Council to charge.

#### 3. Sewerage

AlburyCity intends to make the following charges for levying in 2023/24 in accordance with Sections 501, 502 and 552 of the Act, as well as reflecting the requirements of the Council of Australian Governments through the NSW Water Supply, Sewerage and Trade Waste Pricing Guidelines.

Water meter reads are scheduled for October, February and June with billing generally undertaken in the subsequent month. Annual charges will be levied in three equal instalments.

Residential sewerage charges are a single fee but are calculated recognising both access and treatment components.

able 6			
Sewerage Charges (Section 501)		Annual Access Charge	Estimated Yield
Residential-not connected to system		\$140.40	\$132,117
Residential-connected to system		\$713.25	\$15,837,003
Non-Residential-not connected	to	\$180.00	\$53,280
system			
Service Size: 20mm-connected	to	\$280.95	\$294,436
system			
Service Size: 25mm-connected	to	\$438.90	\$109,287
system			
Service Size: 32mm-connected	to	\$719.10	\$62,562
system			
Service Size: 40mm-connected	to	\$1,123.50	\$107,856
system			
Service Size: 50mm-connected	to	\$1,755.45	\$147,458
system			
Service Size: 65mm-connected	to	\$2,966.70	\$5,934
system			
Service Size: 80mm-connected	to	\$4,494.00	\$125,832
system			
Service Size: 100mm-connected	to	\$7,021.65	\$119,369
system			
Service Size: 150mm-connected	to	\$15,798.45	\$47,395
system			
Total			\$17,042,529
Sewerage Treatment Charge (Sectior 502)	ו	Per kilolitre	Estimated Yield
Sewerage Treatment Charge		\$2.92	\$5,548,000
Total			\$5,548,000

Revenue for residential and non-residential access and treatment is shown by Table 6.

AlburyCity's Schedule of Fees and Charges 2023/24 (including those for Sewer) is an appendix to this document and should be read in conjunction with this policy. This is a comprehensive list of all fees and charges and details the relevant sections of the Act that authorises Council to charge.

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Effective Date: 1 July 2023 The above table figures are based on forward projections for water usage, as well as forecast operational and capital expenditure. Therefore, changes in usage may have an impact on these projections.

4. Trade Waste

Total

AlburyCity intends to make the following Trade Waste charges for levying in 2023/24 in accordance with Sections 501 and 502 of the Act, as well as reflecting the requirements of the Council of Australian Governments through the NSW Water Supply, Sewerage and Trade Waste Pricing Guidelines.

Trade Waste will be separately charged for businesses that contribute pollutants to the system greater than the normal load, the charges comprise both fixed and treatment components.

Budgeted revenue for trade waste is included in Table 7:

Table 7		
Trade Waste Charges (TW) (Section 501)	Annual Charge	Estimated Yield
TW-Agreement Charge	\$99.00	\$990
First TW facility-Annual Administration Charge	\$90.90	\$36,450
Additional TW facility-Annual Administration Charge	\$56.90	\$3,755
TW facility-Annual Administration Charge (C)	\$393.00	\$2,358
Total		\$43,554
	•	
Trade Waste Treatment Charge (Section 502)	Per kilolitre	Estimated Yield
TW-R1	\$2.00	\$529,566
TW-R2	\$5.30	\$4,417
TW-R3	\$18.40	Nil

Excess mass charges apply which are subject to volume variations. For more information refer to the AlburyCity's Schedule of Fees and Charges 2023/24 which is an appendix to this document and should be read in conjunction with this policy. This is a comprehensive list of all fees and charges and details the relevant sections of the Act that authorises Council to charge.

\$533,983

The above figures are based on forward projections for usage, as well as forecast operational and capital expenditure. Therefore, changes in usage may have an impact on these projections.

## 5. Rates & Charges Payments

AlburyCity rates and charges are payable in full or by quarterly instalments in accordance with Section 562 of the Act.

Council may agree to enter into a payment plan with the titled owner/s. The amount and frequency of the payments under the agreement are required to be acceptable to Council.

Section 566 of the Act enables the charging of interest on rates and charges that remain unpaid after they become due and payable. The applicable interest rate is set each year

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Effective Date:	Version	Draft Otatamant of Daviance Daliay 2022/24	Dama 0 of 4			
1 July 2023	1	Draft - Statement of Revenue Policy 2023/24	Page 9 of 1	3		

by the minister for Local Government. Council will adopt the maximum rate applicable as set by the Minister, which is 9% for 2023/24.

A 2.5% (2022/23: 1.5%) discount will be available to ratepayers who pay their rates and charges in full by the nominated date set at levy time; this is in accordance with Section 563 of the Act.

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Effective Date: 1 July 2023

## C. Council Annual Fees & Pricing Policy

Fees and charges revenue contributes to the funding of AlburyCity services and infrastructure. The following principles are considered as part of the annual review of fees and charges:

- Applying the 'user contributes' principle
- Asset/community utilisation
- Market competitiveness

The Council approves with this Revenue Policy a Schedule of Fees and Charges for its activities and services to apply in 2023/24. This schedule is extensive to cover the broad range of Council services and facilities. AlburyCity's Schedule of Fees and Charges 2023/24 is an appendix to this document and should be read in conjunction with this policy. This list details the relevant sections of the Act that authorises Council to charge. Some fees are set by State Government legislation and cannot be altered by Council.

There are five pricing categories within the Schedule of Fees and Charges which are:

- A. Statutory charge set by regulation;
- B. Recommended rate by advisory organisation;
- C. Partially subsidised rate, applying the 'user contributes' principle;
- D. Fully subsidised rate; and
- E. Commercial rate to recover all costs & risks, applying a 'user pays' principle
- D. Waiver or Reduction of Fees

Tahla 8

Section 610E of the *Local Government* 1993 allows Council to waive payment of, or reduce, certain non-business activity fees if it is satisfied that the case falls within a category of hardship or any other category that Council has determined.

Council has determined that depending upon the context of the situation, non-business activity fees may be waived or reduced in the following circumstances:

Table 8	
Category	Description
Hardship	Where there is evidence that the payment of the fee will impose significant and/or unreasonable financial hardship in an applicant's personal circumstances, including where the applicant provides evidence of temporary or terminal illness. In
	general terms the loss of income due to recent unemployment is not automatic or entirely sufficient to support a claim for hardship; it will however be a consideration in the context of structuring a hardship payment plan.
Charity	Where the applicant is a registered charity, and the fee is for a service that will enable the provision of charitable services for the betterment of the AlburyCity community.
Not for profit	Where the applicant is an organisation that holds "not for profit" status and the fee is for a service that will enable the achievement of their objectives and betterment for the AlburyCity community.

Commercial	Where it is in the commercial interest of Council to attract and		
	or secure investments, services, and activities of significance		
	to the AlburyCity local government area		
Miscellaneous	In circumstances, including but not limited to, where the fee		
	arises:		
	<ul> <li>through no fault of the individual;</li> </ul>		
	- due to unforeseen circumstances;		
	- due to a natural disaster.		
	Or where it is determined to be in the public interest.		

Council will directly, or through delegated authority, assess and make determinations on requests for the reduction or waiver of fees in accordance with the following principles:

- (a) compliance with relevant legislation;
- (b) compliance with any applicable Council policy or procedure;
- (c) fairness, consistency, and equity; and
- (d) transparency.

## E. Scale of Fees for Private Works

AlburyCity Engineering group provides a range of private works services which include but are not limited to:

- horticultural;
- civil construction;
- building maintenance; and
- fleet management and servicing.

It is AlburyCity's practice that private works are charged at the appropriate labour, equipment, and material rates to fully recover all costs.

Charges for specific activities are specified in the AlburyCity's Schedule of Fees and Charges. Competitive quotes are provided for other services as requested.

F. Sale of Assets

Proceeds forecast from the sale of real estate assets for the 2023/24 financial year total \$1.7 million.

G. Funds Returned to Council from Community Financial Loans

AlburyCity has provided interest free loan funding to qualifying community groups. This program enables groups to bring forward expenditure on facilities and spread the cost over the life of the facility by repaying the loan generally over a ten-year term.

## H. Proposed Borrowings

It is proposed that AlburyCity continue the practice of part funding capital projects with borrowings as this carries part of the project cost to the future users of the asset. Borrowings are proposed to be long-term loans repayable by quarterly instalments that will be sourced from the banking sector and secured against Council revenue.

Debt levels are measured against Councils current and projected debt service ratio. A conservative position against industry benchmarks is maintained. Whilst there have been no loans drawn down during 2022/23 financial year, however new loans of \$27.5 million are budgeted for the 2023/24 financial year to support capital new initiatives. Further borrowings are projected to occur in future years of the delivery program.

## AUTHORISATION

Owner	Directorate	Business, Growth & Community	
	Responsible Officer	Service Leader Strategy & Performance	
Review Date	This Policy is updated Annually		
Register	This policy is included in the Public Policy and Procedure Register.		
Record of	Reviewed each year in conjunction with the Four-Year Delivery and Operational		
Amendments	Plan		

## Attachments

- 1. Rate Category Maps (DOC23/182245)
- 2. Land Valuation Comparison (DOC23/141254)
- 3. Water and Sewer Pricing Schedule (DOC23/139777)
- 4. Draft Fees and Charges Schedule (DOC23/133371)